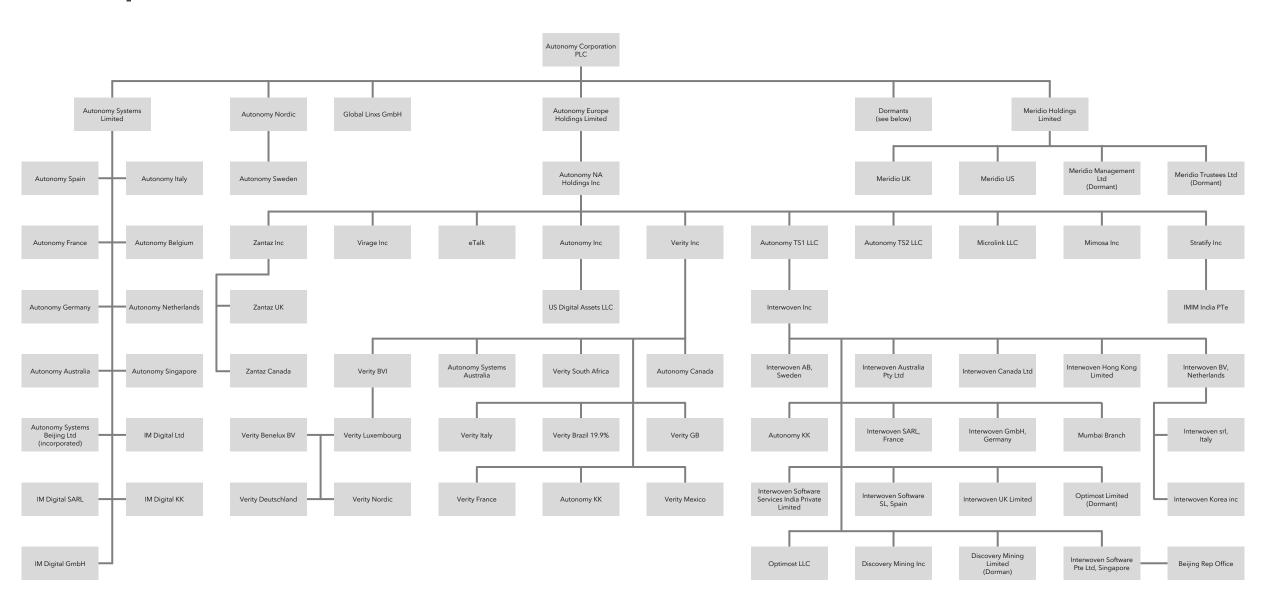
Group Structure



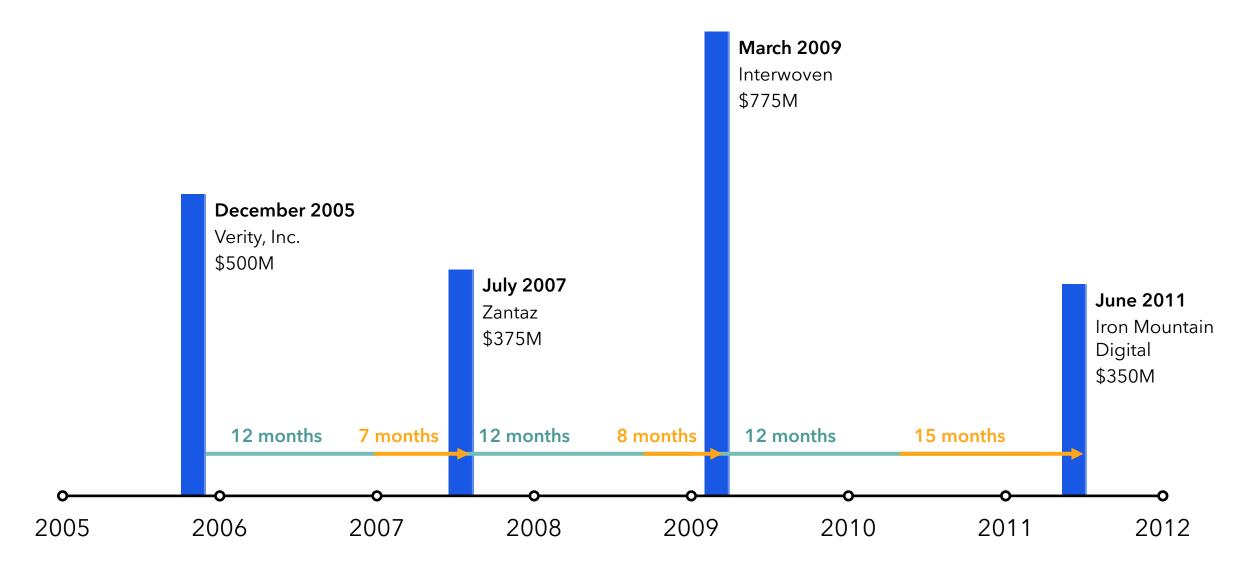
Autonomy's Footprint



Where Mike Lynch Spent Time in 2010 Filed 05/21/24 Page 3 of 18



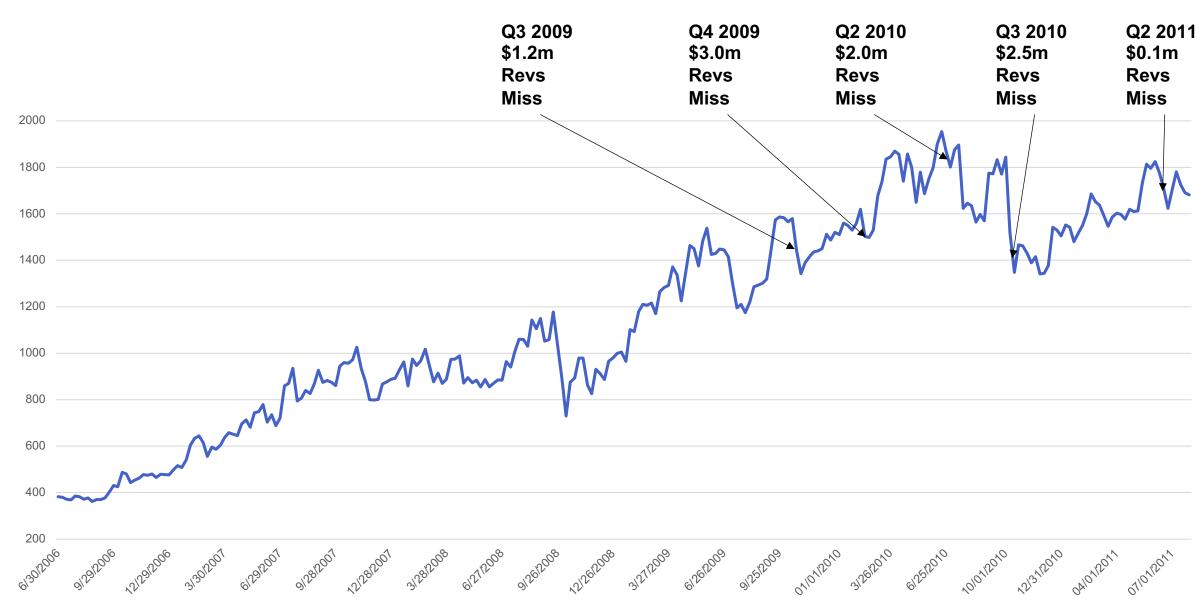
Timeline of Autonomy Acquisitions >\$100M



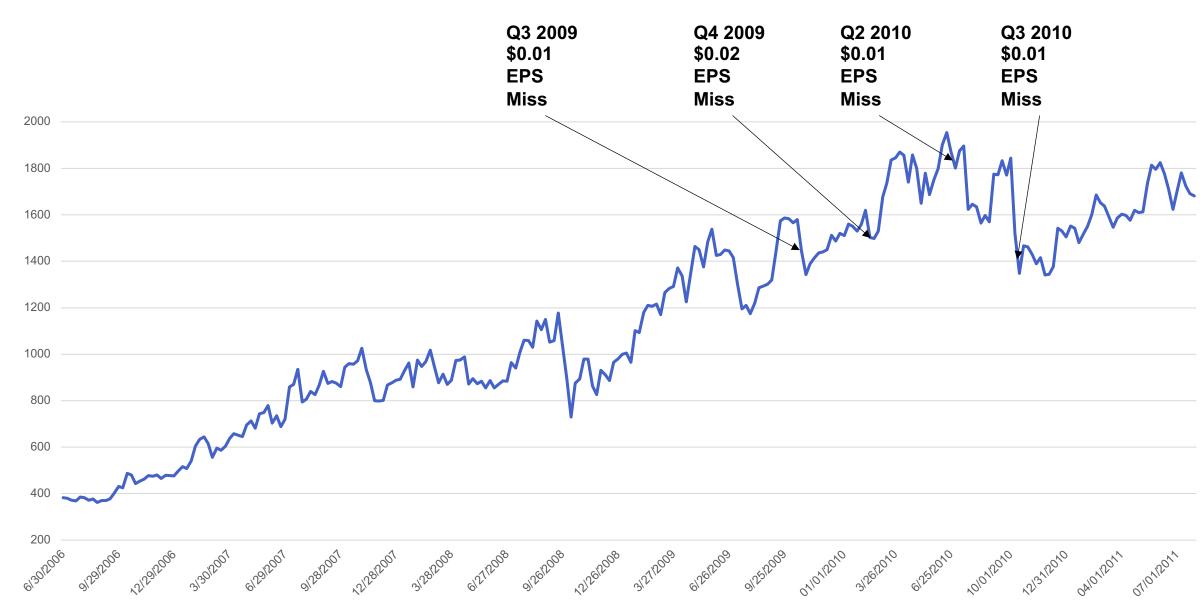
Period with no acquisitions >\$100M in last 12 months

EXH. 09133-004 EXHs 09016; 11468; 05120; 11429; 07815

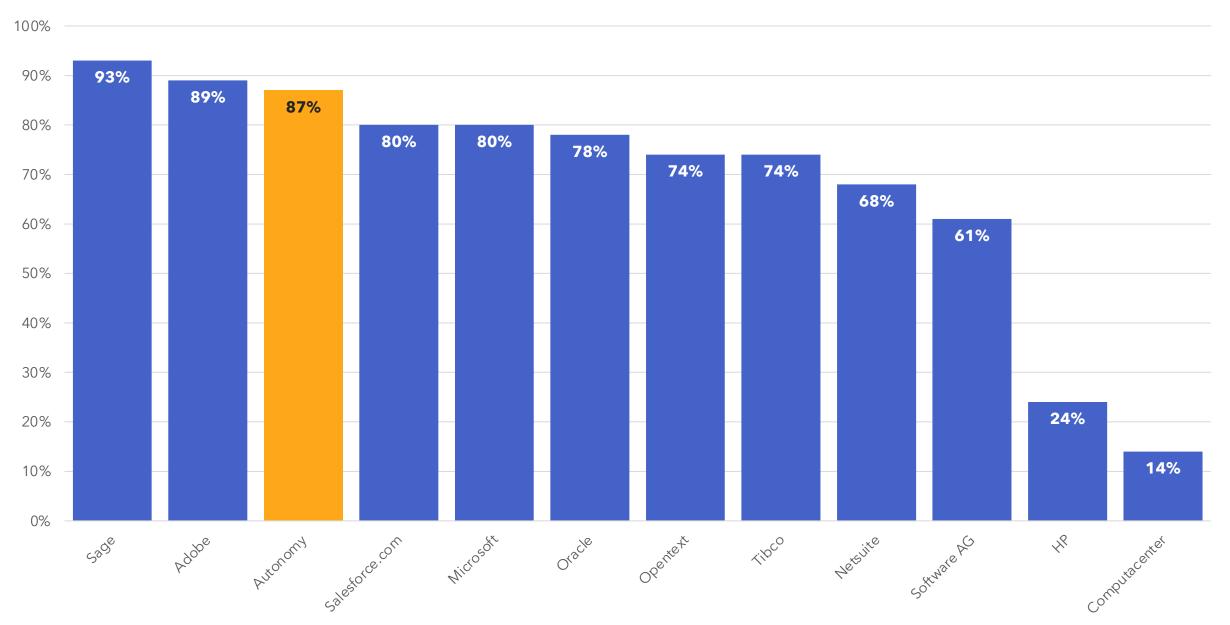
Autonomy Share Price: Quarterly Revenue Misses Q2 2009 - Q2 2011



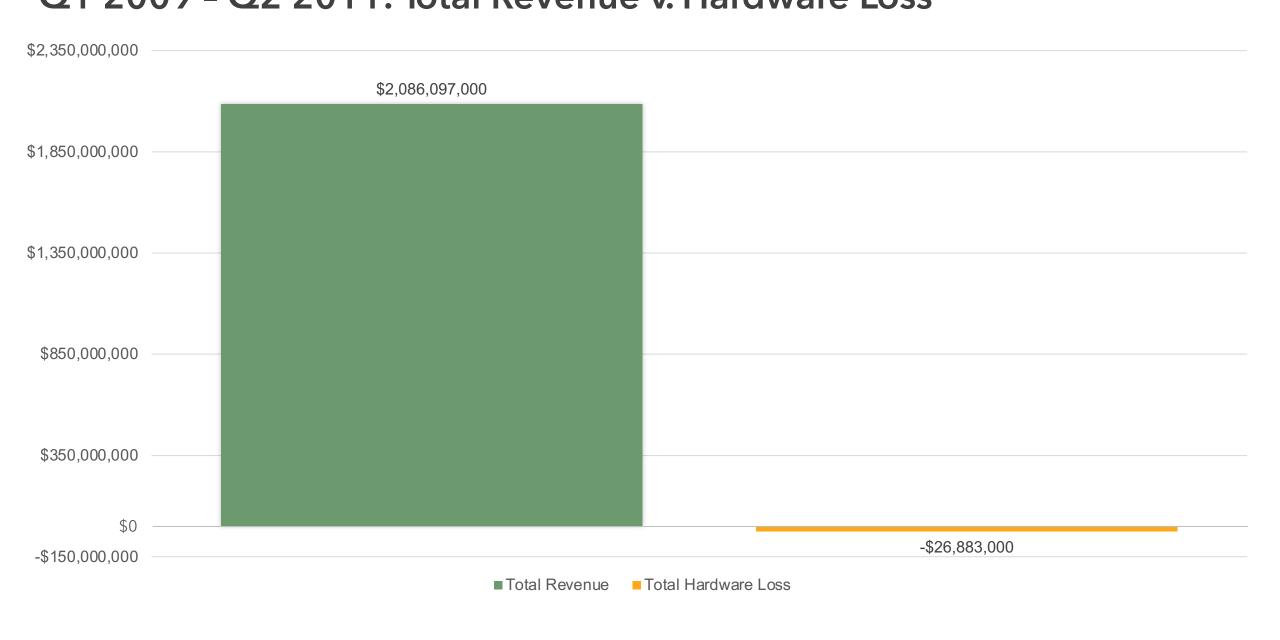
Autonomy Share Price: Quarterly EPS Misses Q2 2009 - Q2 2011



2010 Gross Margin of Large Technology Companies



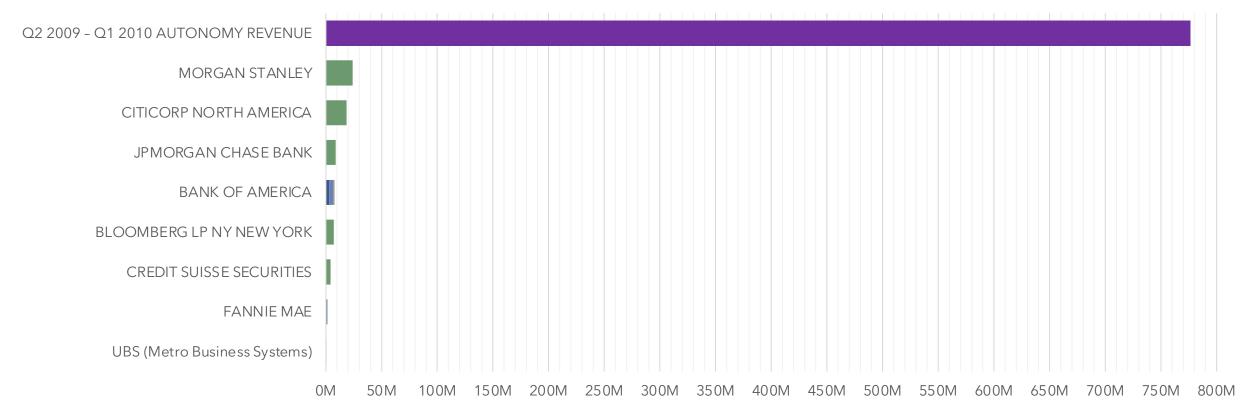
Q1 2009 - Q2 2011: Total Revenue v. Hardware Loss



Autonomy H1 2011 Financial Metrics With and Without Hardware Sales

Financial Metric	Total	Without Hardware Sales	Effect of Removing Hardware
Cash Generated by Operations	\$192M	\$196M	
Profit	\$109M	\$113M	
Revenue	\$476M	\$435M	-
Gross Margin	88%	96%	
Revenue Growth (H1 2010 v. H1 2011)	15%	17%	
Profit Growth (H1 2010 v. H1 2011)	7%	8%	

Q2 2009 to Q1 2010 Revenue and Hardware Sales



Product Description

Servers & Server Equipment

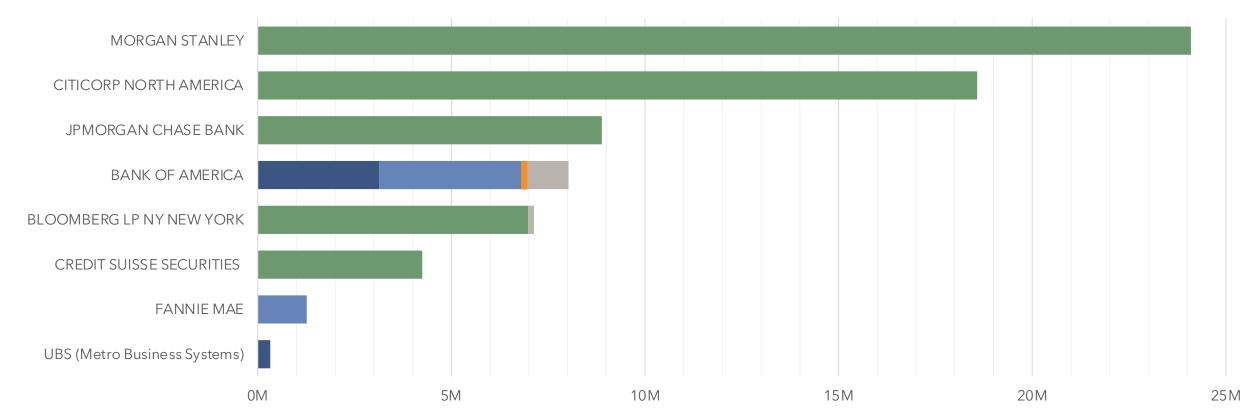
Desktops & Monitors

Laptops

Mice & Keyboards

Other Accessories & Software

Q2 2009 to Q1 2010 Hardware Sales Filed 05/21/24 Page 11 of 18



Product Description

Servers & Server Equipment

Desktops & Monitors

Laptops

Mice & Keyboards

Other Accessories & Software

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Date	Statement
Q1 2002 Quarterly Report	"OEM-derived revenues included \$1.2 million of pre-paid royalties in the first quarter of 2002 and ongoing OEM royalties of \$0.8 million"
Q2 2002 Earnings Call	"OEM upsell it's similar to other bits of our business" "So last quarter for example there was a one that was much larger than the average which was in the OEM upsells" "In this quarter, in total that there was three or four that we have transferred their OEM upsell"
Q3 2002 Earnings Call	"Ongoing royalty revenues up .6 million" "[R]oyalties were [Inaudible] .6 million in prepaid, not .65, which leaves about a million from up sell"
Q2 2002 Quarterly Report	"OEM-derived revenues included \$1.6 million of pre-paid royalties in the second quarter of 2002with ongoing OEM royalties of \$0.8 million"
Q3 2002 Quarterly Report	"OEM-derived revenues for the third quarter of 2002 of \$2.3 million included ongoing OEM royalties of \$0.6 million"
Q4 2002 Earnings Call	"In terms of the OEM revenue , we had prepays of \$0.4m, royalty of \$0.3m and up sell of \$1.2m. Which makes a total OEM of \$2.2m" "And in terms of the POD sales in Q4, it's included within the \$1.5m of up sell for the OEMs"
Q4 2002 Quarterly Report	"OEM-derived revenues for the fourth quarter of 2002 of \$2.2 million"
Q1 2003 Quarterly Report	"OEM-derived revenues for the first quarter of 2003 of \$2.2 million"
Q2 2003 Earnings Call	"Total OEM derived revenues were \$2.4m for Q2 2003" "The revenue from the OEM program comprising some 18% of total revenue, included \$0.8m from prepays and ongoing royalties, and \$1.5m from up-sells " "But this quarter the mix of deals was more in the up-sell category rather than the prepays and the ongoing royalties"
Q2 2003 Quarterly Report	"OEM-derived revenues for the second quarter of 2003 of \$2.4 million"
Q3 2003 Earnings Call	"[W]e saw OEM-derived revenues of \$2m in Q3 2003" "\$1.1m from prepays and a further \$0.9m from ongoing royalty and up-sells "
Q3 2003 Quarterly Report	"OEM-derived revenues for the third quarter of 2003 of \$2.0 million"
Q4 2003 Quarterly Report	"OEM-derived revenues for the fourth quarter of 2003 of \$3.2 million"

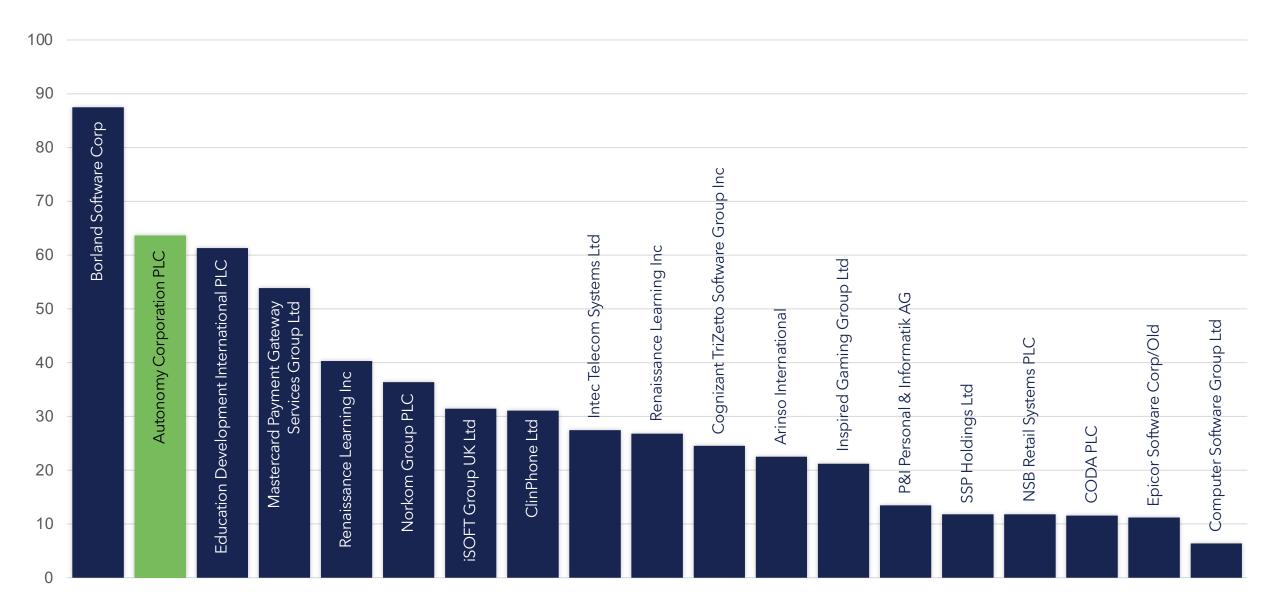
Autonomy OEM Disclosures Case 3:18-cr-00577-CRB Document 508-1 Filed 05/21/24 Page 13 of 18

Date	Statement
Q4 2003 and 2003 YE Earnings Call	"Total OEM derived revenues of \$3.6 million" "Pre-pay and royalties around \$1.3 million; and then we had a significant amount of upsales with companies such as Vignette[?] and Sybase. That was around \$1.9 million" "So, in terms of the pre-paid/ royalty split, pre-pay was \$1 million, ongoing royalty was \$0.3 million. I just want to stress that the definition between pre-pay, ongoing royalty , and upsales sometimes becomes quite blurred"
Q1 2004 Earnings Call	"Total OEM derived revenues was just \$3 million" "Now those a lot of overlapse [sic] in OEM revenues with prepaid on going royalties and up sales , leading to a bit of confusion so we are now going to disclose in one category OEM royalty, which is combination of prepay and royalties In that \$1 million was up sale , which is included within the license number" "In that \$1 million was up sale , which is included within the license number" "That's up through the correct [sic]. So 8.5 million cross 1 million up surd [sic]"
Q1 2004 Quarterly Report	"OEM-derived revenues for the first quarter of 2004 of \$3.0 million"
Q2 2004 Earnings Call	"Part of our OEM revenue comes from US software companies, as well as paying us normal royalties, they pay at an up-sell " "OEM royalties and prepay were \$1.7m. And licence revenue was \$8.8m, which included \$0.4m for OEM up-sell"
Q2 2004 Quarterly Report	"Autonomy experienced the effect of other software companies unexpectedly missing their quarterly results, impacting Autonomy's OEM upsell business" "OEM-derived revenues for the second quarter of 2004 of \$2.1 million"
Q3 2004 Earnings Call	"OEM-derived revenues were up significantly to \$2.7 million of which pre-pay and royalty is \$1.5 million, and up about \$1.2 million"
Q3 2004 Quarterly Report	"OEM-derived revenues for the third quarter of 2004 of \$2.7 million"
Q4 2004 Earnings Call	"The OEM-derived revenues were \$3.6m, which included \$1.6m of up sell and pod sales, and that \$1.6m is included in the license number"
Q4 2004 Quarterly Report	"Autonomy's OEM Program was on target during the year with OEM-derived revenues for the fourth quarter of 2004 of \$3.6 million"
Q1 2005 Quarterly Report	"OEM-derived revenues for the first quarter of 2005 of \$3.2 million"
Q2 2005 Earnings Call	"[W]e actually saw 17% of revenues coming from our OEM business and OEM derived revenues actually up 71% year-on-year"

Autonomy OEM Disclosures Case 3:18-cr-00577-CRB Document 508-1 Filed 05/21/24 Page 14 of 18

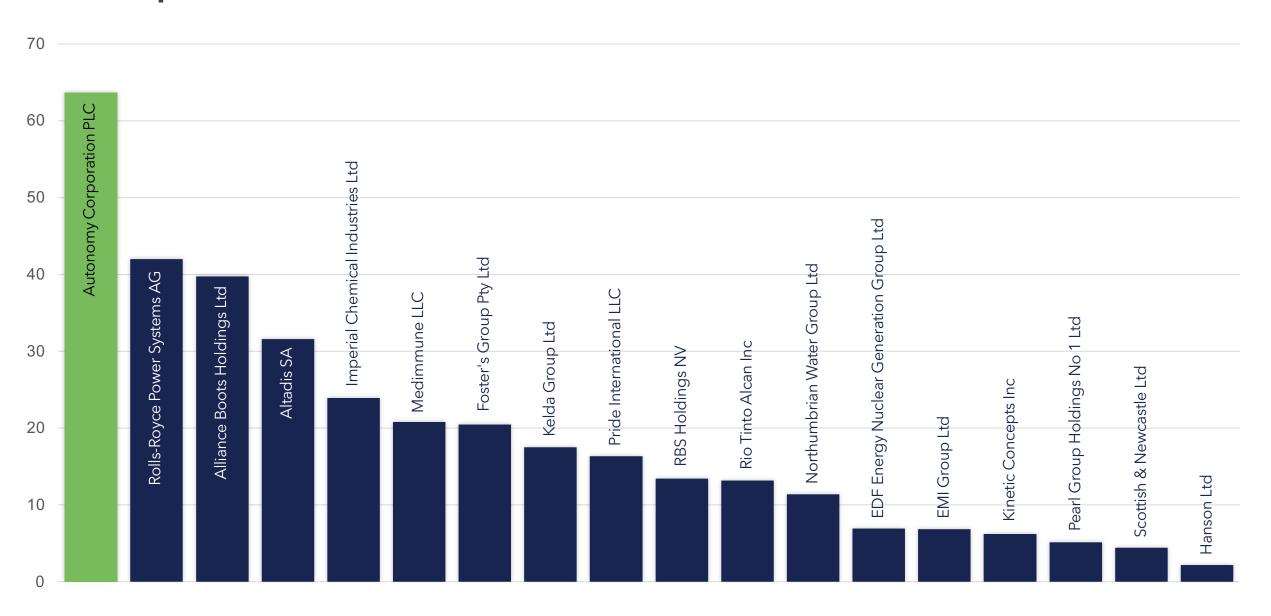
Date	Statement
Q2 2005 Quarterly Report	"OEM-derived revenues of \$3.6 million"
Q3 2005 Earnings Call	"[T]he total derived income from OEM is \$3m of which Prepay and Up-sell is \$1.6m"
Q3 2005 Quarterly Report	"OEM-derived revenues of \$3.0 million"
Q4 2005 Earnings Call	"The total derived revenue from OEM was 4 million, so included in the license number is upsell of 2.5 million"
Q4 2005 Quarterly Report	"OEM derived revenues of \$13.8 million"
Q1 2007 Earnings Call	"[A]s you know, you have things like [up-sell] and you have [core] and all those things that we've talked about over the years"
Q3 2009 Press Release	"OEM Derived Revenue - \$24m"
Q3 2009 Earnings Call	"[T]he OEM derived revenue, as Andy described, was approximately \$24 million in the quarter versus \$18 million this time last year, up some 35%"
Q4 2009 Press Release	"OEM Derived Revenue - \$27m"
Q1 2010 Press Release	"OEM Derived Revenue - \$29m"
Q2 2010 Earnings Call	"OEM derived revenues were \$67 million"
Q2 2010 Press Release	"OEM Derived Revenue - \$38m"
Q3 2010 Press Release	"OEM Derived Revenue - \$31m"

UK Software Company Acquisitions >\$100M (2007-2011)

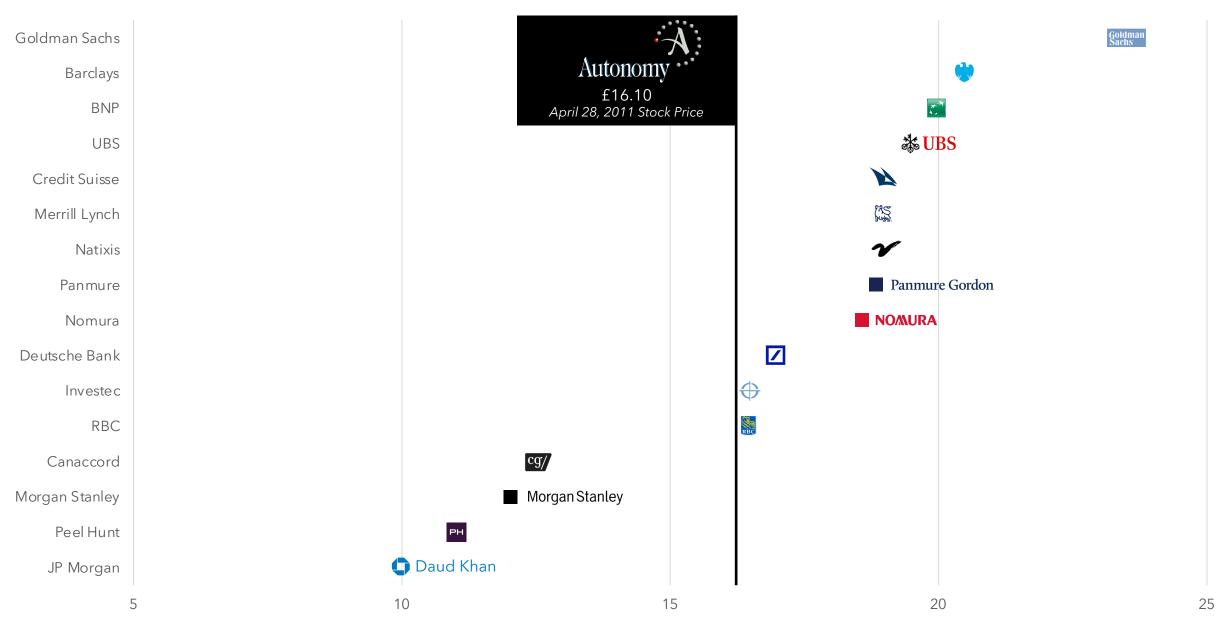


^{*}Excludes acquisitions with negative premiums and/or for which data was unavailable via Bloomberg

$\begin{array}{c} \text{Case 3:18-cr-00577-CRB} & \text{Document 508-1} & \text{Filed 05/21/24} & \text{Page 16 of 18} \\ \text{UK Acquisitions} > & \\ \text{5B} & (2007-2011) \\ \end{array}$



April 2011 Analyst Target Prices Case 3:18-cr-00577-CRB Document 508-1 Filed 05/21/24 Page 17 of 18 Target Prices



July 2011 Analyst Target Prices & HP Acquisition Price

